

prison  
entrepreneurship  
program

**Business Plan Competition  
June 26, 2026**

Better Barndo Builders

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# ***Better Barndo Builders***

Business Plan  
June 2026

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## Executive Summary

| Opportunity                                                                                                                                                                                                                        | Purpose                                                                                                                                                                                                                                                                                                             | Solution                                                                                                                                                                                           |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|---------------------------|---|-------------------------------|---|--------------------|---------|------------------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|-------------|------|------|-----------|-----|--------------|---------|-----|----------|--------|----|---------------|---------|-----|-------------|---------|----|-------------------|--------|----|------------|------------|-----|
| <ul style="list-style-type: none"><li>Unaffordable housing</li><li>Interest rates to high</li><li>Builders charging too much</li></ul>                                                                                             | <ul style="list-style-type: none"><li>We want to help the lower class or first-time buyers be able to own a home on their own</li></ul>                                                                                                                                                                             | <ul style="list-style-type: none"><li>Cheaper build cost</li><li>Faster build times on turnkey ready homes</li></ul>                                                                               |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| Customers                                                                                                                                                                                                                          | Differentiators                                                                                                                                                                                                                                                                                                     | Extras                                                                                                                                                                                             |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| <ul style="list-style-type: none"><li>Lower income families with low or new credit</li><li>Investors looking to build affordable homes to rent or flip</li><li>Individuals with land to build on</li><li>Ages from 28-60</li></ul> | <ul style="list-style-type: none"><li>Having the relationship with a lender</li><li>Using metal roofs and shell to building with care by having a project manager on site to update customer</li><li>Budget-friendly</li></ul>                                                                                      | <ul style="list-style-type: none"><li>10 years of experience in the construction industry</li><li>Currently have a network of subcontractors from current company</li><li>OSHA certified</li></ul> |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| Marketing                                                                                                                                                                                                                          | Start-up Costs                                                                                                                                                                                                                                                                                                      | Financials & Extras                                                                                                                                                                                |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| <ul style="list-style-type: none"><li>All social medias to promote videos and photos</li><li>Interact with community</li><li>Commercials to get our name out</li><li>Billboards</li><li>Sponsorship and network events</li></ul>   | <table><tr><td>Owner investment - cash</td><td>\$200,000</td></tr><tr><td>Owner investment - equity</td><td>-</td></tr><tr><td>Vehicle and/or equipment loan</td><td>-</td></tr><tr><td>Start up financing</td><td>250,000</td></tr><tr><td><b>Total start up costs:</b></td><td><b>\$450,000</b></td></tr></table> | Owner investment - cash                                                                                                                                                                            | \$200,000 | Owner investment - equity | - | Vehicle and/or equipment loan | - | Start up financing | 250,000 | <b>Total start up costs:</b> | <b>\$450,000</b> | <table><tr><td>Sales:</td><td>\$2,765,000</td><td>100%</td></tr><tr><td>COGS</td><td>1,896,000</td><td>69%</td></tr><tr><td>Gross profit</td><td>869,000</td><td>31%</td></tr><tr><td>Overhead</td><td>43,800</td><td>2%</td></tr><tr><td>Pretax income</td><td>825,100</td><td>30%</td></tr><tr><td>Tax expense</td><td>206,200</td><td>7%</td></tr><tr><td>Owner withdrawals</td><td>44,000</td><td>2%</td></tr><tr><td>Net income</td><td>\$ 574,800</td><td>21%</td></tr></table> | Sales: | \$2,765,000 | 100% | COGS | 1,896,000 | 69% | Gross profit | 869,000 | 31% | Overhead | 43,800 | 2% | Pretax income | 825,100 | 30% | Tax expense | 206,200 | 7% | Owner withdrawals | 44,000 | 2% | Net income | \$ 574,800 | 21% |
| Owner investment - cash                                                                                                                                                                                                            | \$200,000                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                    |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| Owner investment - equity                                                                                                                                                                                                          | -                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                    |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| Vehicle and/or equipment loan                                                                                                                                                                                                      | -                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                    |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| Start up financing                                                                                                                                                                                                                 | 250,000                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                    |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| <b>Total start up costs:</b>                                                                                                                                                                                                       | <b>\$450,000</b>                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                    |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| Sales:                                                                                                                                                                                                                             | \$2,765,000                                                                                                                                                                                                                                                                                                         | 100%                                                                                                                                                                                               |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| COGS                                                                                                                                                                                                                               | 1,896,000                                                                                                                                                                                                                                                                                                           | 69%                                                                                                                                                                                                |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| Gross profit                                                                                                                                                                                                                       | 869,000                                                                                                                                                                                                                                                                                                             | 31%                                                                                                                                                                                                |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| Overhead                                                                                                                                                                                                                           | 43,800                                                                                                                                                                                                                                                                                                              | 2%                                                                                                                                                                                                 |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| Pretax income                                                                                                                                                                                                                      | 825,100                                                                                                                                                                                                                                                                                                             | 30%                                                                                                                                                                                                |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| Tax expense                                                                                                                                                                                                                        | 206,200                                                                                                                                                                                                                                                                                                             | 7%                                                                                                                                                                                                 |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| Owner withdrawals                                                                                                                                                                                                                  | 44,000                                                                                                                                                                                                                                                                                                              | 2%                                                                                                                                                                                                 |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |
| Net income                                                                                                                                                                                                                         | \$ 574,800                                                                                                                                                                                                                                                                                                          | 21%                                                                                                                                                                                                |           |                           |   |                               |   |                    |         |                              |                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |             |      |      |           |     |              |         |     |          |        |    |               |         |     |             |         |    |                   |        |    |            |            |     |

## **Leadership Statement**

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**CEO/CMO:** Mathew is a very goal-driven individual with over five years of experience in the construction industry. He currently owns Loomis Storm Restoration. He has been managing this company for over three years now. His sales and customer relations background allow him to be down to earth, giving him the capacity to set obtainable goals for his company and his employees. Mathew's morals and great character allow him to be a very honest and helpful human being, making him a person who is very easy to work with.

**CFO:** David is a highly-driven individual with over nine years planning family celebrations and making sure they have a truly memory making time. He is an honest and hardworking man committed to getting the job done correctly. David will use his experience to make sure that you get all the party with none of the stress of planning.

**COO:** Rance is a highly-motivated individual with excellent communication skills. He is detail-oriented and prepares for the uncertain. He places an emphasis on integrity in everything he does. His leadership skills and problem-solving abilities will make him an asset to any organization.

## **Product/Service Offering**

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The name of our company is Better Barndo Builders. We are a builder of barndominiums, shops, sheds, and carports. We will offer repairs along with full builds. 75% of our revenue will come from full builds at \$200,000 and down. 17% of the revenue will come from our Custom Builds. The remaining 8% of our revenue will come from any general construction repairs. We plan to open and build our first Barndo in the second quarter of 2027, in the Dallas/Fort-Worth area. Our current focus is to bring more affordable homes to lower income families. We will do this by having a couple options for individuals that are priced under \$200,000. But, we can also build fully custom homes for those wanting a full luxurious experience. Our industry is home building, but our niche is barndominiums. The only significant entry barrier we project, but also expect to find a solution for, is locating lenders that are fully capable of providing the necessary scope of funding services. What separates Better Barndo Builders is the fact that we install metals roofs which help protect your home from hail and mother nature in general. We will have extremely quick build times on turn-key ready homes. Our homes will have metal or steel frames. Also, equally important, our metal fabricator has over eight years in the industry. Ranging from building carports, all the way to 50,000 plus square foot warehouses.

Our financial and growth expectations are aggressive. We forecast a major increase for our customized barndominiums and to be able to meet home buying demands. We anticipate our growth expanding into gated community development by 2030. We will get things done more efficiently by hiring additional skilled crews and project managers. Having access to a broader talent pool of subcontractors and engineers and cultivating better relationships with material distributors and land developers. We also plan to purchase any specialty equipment to reduce operating costs from rentals. Plus, we will establish a marketing department to reach a larger audience of potential customers. In summation, our plans cover current and future home building market expectations. From any price range, we are able to provide a Barndo that supports homeowner needs, as well as homeowner wants.

## **Market, Competition, Differentiation**

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### **Market:**

Our industry is construction and metal manufacturing. In 2024, the industry completed \$130 billion. Come 2025, that number jumped to \$337 billion. The growth rate expected for 2026 is 5.5%. Our industry is growing faster with more data centers being built and individuals looking to move out of cities.

### **Competition:**

The direct competitors are Sisco Steel out of Fort Worth and Iron City Erectors out of Dallas. Both provide 3D modeling to customers. Indirect competitors are Nucor Corp. and Steel Dynamics. They are the largest in the US with big scale projects.

### **Differentiation:**

Our biggest difference is that we can build a carport, up to a residential barndominium, all the way to a 50,000+ square foot commercial warehouse. Another difference is that we can build a lower budget friendly Barndominium or a fully Custom Barndominium. We are unique because of our speed and reliability. We also keep a project manager on site to keep the customer updated with progress photos. We also intend to have a relationship with a bank or mortgage company to help customers obtain financing.

## Marketing Strategy

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### **Price:**

Our prices will vary depending on the build. For an average Barndominium that is framed and drywalled will be at accost of \$80 per square foot. For our commercial and warehouse builds it will range between \$30-\$45 per square foot. The price will vary depending on the size. The smaller the project the more expensive it will be and the larger the project, the cheaper it will be per square foot. For our Custom Barndominiums, we expect to sell them at \$225 per square foot.

### **Place:**

Better Barndo Builders will be located in the DFW metroplex. We will build all over the DFW and the surrounding area.

### **Promotion:**

Our customers can visit our website where they can take a virtual tour of various floor plans that we will offer. Our customers can also visit our showroom to have a sense of what their Barndos will look and feel like through material and color samples. We will also have 3D printed models of the models that we have to offer. We will also document our first Custom Build from start to finish that our customers can view in a time-lapsed video that we will have created. We will also use various social platforms to promote our products.

## Vision and Objectives

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Our vision at Better Barndo Builders is to become a leader in the barndominium building industry. We will achieve this by being budget-friendly to all economic classes, having better quality materials, having an experienced project manager on site, and better craftsmanship and designs than the competition. This is our passion because our owner has 10 years of construction experience. Three of these years are owning Loomis Storm Restoration – a current roofing, remodeling and restoration company. We've seen where contractors fall short and leave the homeowners heavily burdened. Part of alleviating this burden is through our communication via our on-site project manager. To take the rest of the burden away, we are building and affordable quality homes. Better Barndo Builders will be an S-Corp because in the future, we expect large land development projects with investors.

### **First Year:**

We will establish the business, build our website and build our first Custom Barndos for in person and virtual walk throughs.

### **Third Year:**

We expect to be building 15 complete barndos a year. We will do this by adding more crews, establishing and implementing a marketing budget.

### **Fifth Year:**

We anticipate having a broad network of contractors that reach statewide and surrounding states.

### **Tenth Year:**

We will be undertaking our first large scale land development project with a 200-unit gated community. Constructed on 600 acres to accommodate our custom three-acre lot ranch-style barndos.

### **Philanthropy:**

We will dedicate a portion of our time, money and construction resources to helping Habitat for Humanity. We don't believe in just providing quality homes for those who can afford it. We believe it's a right for everyone to own a home.

|                                           |                        |
|-------------------------------------------|------------------------|
| Owner's name                              | Mathew                 |
| Company name                              | Better Barndo Builders |
| <b>NAICS Business Classification</b>      |                        |
| Sector (general classification)           |                        |
| Sub-sector (more specific classification) |                        |

**Year 1**

| Non-Depreciable Costs             | Paid or contributed in Month 1 |
|-----------------------------------|--------------------------------|
| marketing, business cards, fliers | 1,000                          |
| cell phone purchase               |                                |
| car/truck down payment, if leased |                                |
| permits                           | 300                            |
| supplies, office & misc.          | 350                            |
|                                   |                                |
|                                   |                                |
|                                   |                                |
|                                   |                                |
|                                   |                                |

| Depreciable Costs               | Paid or contributed in Month 1 |
|---------------------------------|--------------------------------|
| company car, truck or van       |                                |
| company trailer                 |                                |
| computer, printer, fax          | 1,000                          |
|                                 |                                |
|                                 |                                |
| building/office deposit         |                                |
| beginning cash balance          | 447,350                        |
| Cash needed for start-up assets | 448,350                        |

|  |     |
|--|-----|
|  | N/A |
|  | N/A |
|  | -   |

|       |
|-------|
| -     |
| 1,000 |
| -     |
| -     |
| -     |
| N/A   |
| N/A   |
| 1,000 |

|                            |                |
|----------------------------|----------------|
| <b>Total start up cost</b> | <b>450,000</b> |
|----------------------------|----------------|

|                                                                                   |                |             |
|-----------------------------------------------------------------------------------|----------------|-------------|
| Cash owner will contribute and the value of owner's assets contributed to company | 200,000        | 44%         |
| Vehicle loan and other equipment debt (see note 7 for financing)                  | -              | 0%          |
| Startup financing, if applicable (for example Kiva loan)                          | 250,000        | 56%         |
| Outside equity investment, if applicable                                          | -              | 0%          |
| <b>► Total start up cost, total sources</b>                                       | <b>450,000</b> | <b>100%</b> |

# Financial Statement (Pro Forma)

**Mathew dba Better Barndo Builders**  
**EOU, Financing, and Payroll Assumptions**  
**Year 1**

## Assumption 6 - Revenue Model (Economics of One Unit)

|                                                          | Product 1                 |            |     |    | Product 2                        |            |     |    | Product 3                |              |     |    |
|----------------------------------------------------------|---------------------------|------------|-----|----|----------------------------------|------------|-----|----|--------------------------|--------------|-----|----|
| Product name                                             | Budget Friendly Barndo    |            |     |    | Custom Barndo                    |            |     |    | Commercial Warehouse     |              |     |    |
| Product description                                      | 1600 sq. ft. barndominium |            |     |    | 2600 sq. ft. custom barndominium |            |     |    | 50,000 sq. ft. warehouse |              |     |    |
| Price per unit                                           | 176,000.00 100%           |            |     |    | 663,000.00 100%                  |            |     |    | 1,750,000.00 100%        |              |     |    |
| Cost of one unit                                         |                           |            |     |    |                                  |            |     |    |                          |              |     |    |
|                                                          | hours                     | rate       |     |    | hours                            | rate       |     |    | hours                    | rate         |     |    |
| Non-owner payroll exp.                                   |                           |            | -   | 0% |                                  |            | -   | 0% |                          |              | -   | 0% |
| Non-owner payroll tax                                    | 9.0%                      |            | -   | 0% |                                  |            | -   | 0% |                          |              | -   | 0% |
| cost 1 description                                       | 1 sq ft = \$80            | 128,000.00 | 73% |    | 1 sq ft = \$150                  | 390,000.00 | 59% |    | 1 sq ft = \$25           | 1,250,000.00 | 71% |    |
| cost 2 description                                       |                           |            | 0%  |    |                                  |            | 0%  |    |                          |              | 0%  |    |
| cost 3 description                                       |                           |            | 0%  |    |                                  |            | 0%  |    |                          |              | 0%  |    |
| cost 4 description                                       |                           |            | 0%  |    |                                  |            | 0%  |    |                          |              | 0%  |    |
| Total variable costs                                     |                           | 128,000.00 | 73% |    |                                  | 390,000.00 | 59% |    |                          | 1,250,000.00 | 71% |    |
| Gross profit per unit - what you see on income statement |                           | 48,000.00  | 27% |    |                                  | 273,000.00 | 41% |    |                          | 500,000.00   | 29% |    |

|                                                            | Start-up Month 1 | Month 2 | Month 3    | Month 4 | Month 5 | Month 6 | Month 7    | Month 8 | Month 9      | Month 10 | Month 11   | Month 12 | Total Year   |
|------------------------------------------------------------|------------------|---------|------------|---------|---------|---------|------------|---------|--------------|----------|------------|----------|--------------|
| Budget Friendly Barndo sold                                |                  |         | 1          |         |         |         |            |         |              |          | 1          |          | 2            |
| Custom Barndo sold                                         |                  |         |            |         |         |         | 1          |         |              |          |            |          | 1            |
| Commercial Warehouse sold                                  |                  |         |            |         |         |         |            |         | 1            |          |            |          | 1            |
| total revenue                                              |                  | \$ -    | \$ 176,000 | \$ -    | \$ -    | \$ -    | \$ 663,000 | \$ -    | \$ 1,750,000 | \$ -     | \$ 176,000 | \$ -     | \$ 2,765,000 |
| total cost of sales                                        |                  | \$ -    | \$ 128,000 | \$ -    | \$ -    | \$ -    | \$ 390,000 | \$ -    | \$ 1,250,000 | \$ -     | \$ 128,000 | \$ -     | \$ 1,896,000 |
| total income statement gross profit (excludes owner labor) |                  | \$ -    | \$ 48,000  | \$ -    | \$ -    | \$ -    | \$ 273,000 | \$ -    | \$ 500,000   | \$ -     | \$ 48,000  | \$ -     | \$ 869,000   |

## Assumption 7 - Financing

|                                               |           | Month 2               | Month 3  | Month 4  | Month 5  | Month 6  | Month 7  | Month 8  | Month 9  | Month 10 | Month 11 | Month 12 | Total Year |
|-----------------------------------------------|-----------|-----------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|------------|
| Equipment financing, see Start-up Costs sheet |           | amortization schedule |          |          |          |          |          |          |          |          |          |          |            |
| Amount borrowed                               | \$ -      |                       |          |          |          |          |          |          |          |          |          |          |            |
| Interest rate (example 8%)                    |           |                       |          |          |          |          |          |          |          |          |          |          |            |
| Loan term (# of months)                       |           |                       |          |          |          |          |          |          |          |          |          |          |            |
| Monthly payment                               | -         |                       |          |          |          |          |          |          |          |          |          |          |            |
| Start-up financing, see Start-up Costs sheet  |           |                       |          |          |          |          |          |          |          |          |          |          |            |
| Amount borrowed                               | \$250,000 | principal, beginning  | 250,000  | 229,920  | 209,705  | 189,356  | 168,871  | 148,250  | 127,491  | 106,594  | 85,558   | 64,381   | 43,063     |
| Interest rate (example 8%)                    | 8.0%      | interest expense      | 1,667    | 1,533    | 1,398    | 1,262    | 1,126    | 988      | 850      | 711      | 570      | 429      | 287        |
| Payback period (# of months)                  | 12        | principal payment     | (20,080) | (20,214) | (20,349) | (20,485) | (20,621) | (20,759) | (20,897) | (21,036) | (21,177) | (21,318) | (21,460)   |
| Grace period (months pay delay)               |           | principal, ending     | 229,920  | 209,705  | 189,356  | 168,871  | 148,250  | 127,491  | 106,594  | 85,558   | 64,381   | 43,063   | 21,603     |
| Monthly payment                               | \$ 21,747 |                       |          |          |          |          |          |          |          |          |          |          |            |

## Assumption 8 - Payroll, nondirect

|                                                               | Month 2 | Month 3 | Month 4 | Month 5 | Month 6 | Month 7 | Month 8 | Month 9 | Month 10 | Month 11 | Month 12 | Total Year |
|---------------------------------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|----------|----------|----------|------------|
| # of employees                                                |         |         |         |         |         |         |         |         |          |          |          |            |
| avg hours each employee(s) worked per month, not in EOU above |         |         |         |         |         |         |         |         |          |          |          |            |
| average per hour wage                                         |         |         |         |         |         |         |         |         |          |          |          |            |
| salary expense, excluding payroll taxes                       | -       | -       | -       | -       | -       | -       | -       | -       | -        | -        | -        | -          |

## Assumption 9 - Equipment Purchases, after start-up

| Description | Month 2 | Month 3 | Month 4 | Month 5 | Month 6 | Month 7 | Month 8 | Month 9 | Month 10 | Month 11 | Month 12 | Total Year |
|-------------|---------|---------|---------|---------|---------|---------|---------|---------|----------|----------|----------|------------|
|             |         |         |         |         |         |         |         |         |          |          |          |            |
|             |         |         |         |         |         |         |         |         |          |          |          |            |

**Mathew dba Better Barndo Builders**  
**Projected Income and Cash Flow Statements**  
**Year 1**

|                                     | Assump-<br>tions | Start-up<br>Month 1 | Month<br>2 | Month<br>3 | Month<br>4 | Month<br>5 | Month<br>6 | Month<br>7 | Month<br>8 | Month<br>9 | Month<br>10 | Month<br>11 | Month<br>12 | First<br>Year | % of Total<br>Revenue |
|-------------------------------------|------------------|---------------------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|-------------|-------------|---------------|-----------------------|
| Revenue                             | 2                |                     |            |            |            |            |            |            |            |            |             |             |             |               |                       |
| Budget Friendly Barndo              | 6                | -                   | -          | 176,000    | -          | -          | -          | -          | -          | -          | -           | 176,000     | -           | 352,000       | 13%                   |
| Custom Barndo                       | 6                | -                   | -          | -          | -          | -          | -          | 663,000    | -          | -          | -           | -           | -           | 663,000       | 24%                   |
| Commercial Warehouse                | 6                | -                   | -          | -          | -          | -          | -          | -          | -          | 1,750,000  | -           | -           | -           | 1,750,000     | 63%                   |
| Total revenue                       |                  | -                   | -          | 176,000    | -          | -          | -          | 663,000    | -          | 1,750,000  | -           | 176,000     | -           | 2,765,000     | 100%                  |
| Cost of Goods Sold                  | 2                |                     |            |            |            |            |            |            |            |            |             |             |             |               |                       |
| Budget Friendly Barndo              | 6                | -                   | -          | 128,000    | -          | -          | -          | -          | -          | -          | -           | 128,000     | -           | 256,000       | 9%                    |
| Custom Barndo                       | 6                | -                   | -          | -          | -          | -          | -          | 390,000    | -          | -          | -           | -           | -           | 390,000       | 14%                   |
| Commercial Warehouse                | 6                | -                   | -          | -          | -          | -          | -          | -          | -          | 1,250,000  | -           | -           | -           | 1,250,000     | 45%                   |
| Total COGS                          |                  | -                   | -          | 128,000    | -          | -          | -          | 390,000    | -          | 1,250,000  | -           | 128,000     | -           | 1,896,000     | 69%                   |
| Gross profit                        |                  | -                   | -          | 48,000     | -          | -          | -          | 273,000    | -          | 500,000    | -           | 48,000      | -           | 869,000       | 31%                   |
| Expenses                            | 2                |                     |            |            |            |            |            |            |            |            |             |             |             |               |                       |
| Auto or truck lease                 |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
| Depreciation                        | 3                | -                   | 17         | 17         | 17         | 17         | 17         | 17         | 17         | 17         | 17          | 17          | 17          | 183           | 0%                    |
| Gasoline & fuels                    |                  | -                   | 800        | 800        | 800        | 800        | 800        | 800        | 800        | 800        | 800         | 800         | 800         | 8,800         | 0%                    |
| Insurance - bonding                 |                  | -                   | 500        | 500        | 500        | 500        | 500        | 500        | 500        | 500        | 500         | 500         | 500         | 5,500         | 0%                    |
| Insurance - vehicle                 |                  | -                   | 440        | 440        | 440        | 440        | 440        | 440        | 440        | 440        | 440         | 440         | 440         | 4,840         | 0%                    |
| Interest - equip & start up         | 7                | -                   | 1,667      | 1,533      | 1,398      | 1,262      | 1,126      | 988        | 850        | 711        | 570         | 429         | 287         | 10,821        | 0%                    |
| Marketing                           |                  | 1,000               | 1,000      | 1,000      | 1,000      | 1,000      | 1,000      | 1,000      | 1,000      | 1,000      | 1,000       | 1,000       | 1,000       | 12,000        | 0%                    |
| Office - rent                       |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
| Office - insurance                  |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
| Office - telephone                  |                  | -                   | 100        | 100        | 100        | 100        | 100        | 100        | 100        | 100        | 100         | 100         | 100         | 1,100         | 0%                    |
| Office - utilities                  |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
| Payroll - not owner and not in COGS | 8                | -                   | -          | -          | -          | -          | -          | -          | -          | -          | -           | -           | -           | -             | 0%                    |
| Payroll taxes (9%)                  | 6 & 8            | -                   | -          | -          | -          | -          | -          | -          | -          | -          | -           | -           | -           | -             | 0%                    |
| Permits                             |                  | 300                 |            |            |            |            |            |            |            |            |             |             |             | 300           | 0%                    |
| Supplies                            |                  | 350                 |            |            |            |            |            |            |            |            |             |             |             | 350           | 0%                    |
| Tax service                         |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
| Telephone - cellular                |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
| Start-up expenses                   |                  | -                   | -          | -          | -          | -          | -          | -          | -          | -          | -           | -           | -           | -             | 0%                    |
|                                     |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
|                                     |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
|                                     |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
|                                     |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
|                                     |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
|                                     |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
|                                     |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
|                                     |                  | -                   |            |            |            |            |            |            |            |            |             |             |             | -             | 0%                    |
| Total expenses                      |                  | 1,650               | 4,523      | 4,389      | 4,255      | 4,119      | 3,982      | 3,845      | 3,707      | 3,567      | 3,427       | 3,286       | 3,144       | 43,895        | 2%                    |
| Taxable profit (loss)               | 1                | (1,650)             | (4,523)    | 43,611     | (4,255)    | (4,119)    | (3,982)    | 269,155    | (3,707)    | 496,433    | (3,427)     | 44,714      | (3,144)     | 825,105       | 30%                   |
| Tax (expense) benefit               | 1                |                     |            | (9,359)    |            |            | 3,089      |            |            | (190,470)  |             |             | (9,536)     | (206,276)     | -7%                   |
| Owner's withdrawals                 | 1                | -                   | (4,000)    | (4,000)    | (4,000)    | (4,000)    | (4,000)    | (4,000)    | (4,000)    | (4,000)    | (4,000)     | (4,000)     | (4,000)     | (44,000)      | -2%                   |
| Net profit (loss)                   |                  | (1,650)             | (8,523)    | 30,251     | (8,255)    | (8,119)    | (4,893)    | 265,155    | (7,707)    | 301,962    | (7,427)     | 40,714      | (16,680)    | 574,829       | 21%                   |
| Depreciation                        | 3                | -                   | 17         | 17         | 17         | 17         | 17         | 17         | 17         | 17         | 17          | 17          | 17          | 183           |                       |
| Equipment purchases                 | 3                | (1,000)             | -          | -          | -          | -          | -          | -          | -          | -          | -           | -           | -           | (1,000)       |                       |
| Principle, equipment loan           | 7                | -                   | -          | -          | -          | -          | -          | -          | -          | -          | -           | -           | -           | -             |                       |
| Repay debt financing                | 7                | 250,000             | (20,080)   | (20,214)   | (20,349)   | (20,485)   | (20,621)   | (20,759)   | (20,897)   | (21,036)   | (21,177)    | (21,318)    | (21,460)    | 21,603        |                       |
| Owner contribution                  | 3                | 200,000             | -          | -          | -          | -          | -          | -          | -          | -          | -           | -           | -           | 200,000       |                       |
| Equity investor                     | 3                | -                   | -          | -          | -          | -          | -          | -          | -          | -          | -           | -           | -           | -             |                       |
| Net cash flow                       |                  | 447,350             | (28,587)   | 10,054     | (28,587)   | (28,587)   | (25,498)   | 244,413    | (28,587)   | 280,943    | (28,587)    | 19,413      | (38,123)    | 795,615       |                       |
| Cash, period start                  |                  | -                   | 447,350    | 418,763    | 428,816    | 400,229    | 371,642    | 346,144    | 590,557    | 561,970    | 842,913     | 814,326     | 833,738     | -             |                       |
| Cash, period end                    |                  | 447,350             | 418,763    | 428,816    | 400,229    | 371,642    | 346,144    | 590,557    | 561,970    | 842,913    | 814,326     | 833,738     | 795,615     | 795,615       |                       |